

## Demystifying the Permitting Process: Getting Projects Built in Boston

May 22, 2012

### Agenda

8:00	Breakfast	
8:30	Opening Remarks	Lisa Brothers, PE, LEED AP BD+C President and CEO, Nitsch Engineering
8:35	Keynote Address	Kairos Shen Boston Redevelopment Authority
8:50	Panel Discussion	Matthew Kiefer Goulston & Storrs Kathleen MacNeil, LEED AP MDA Partners LLC John Schmid, PE, LEED AP BD+C Nitsch Engineering Kairos Shen Boston Redevelopment Authority Judy Nitsch, PE, LEED AP BD+C, Moderator Founding Principal and Chairman, Nitsch Engineering
10:00	Conclusion	

### Speaker Bios

**Kairos Shen**  
**Director of Planning**  
**Boston Redevelopment Authority**

Kairos Shen is the Director of Planning at the Boston Redevelopment Authority, Boston's economic development and planning agency. He has served in this capacity since 2002 where he manages the BRA's planning division of which the basic functions are community planning, urban design, zoning, waterfront planning, and infrastructure planning.

In 2008, Mr. Shen was appointed by the Mayor to be the Chief Planner for the City of Boston with the role of formulating a comprehensive long-term vision to guide the city's economic and physical development, and coordinating planning across city departments.

Mr. Shen has been intimately involved in many of Boston's most important planning efforts in the last 10 years. During his tenure, he has overseen the development guidelines for the Rose Kennedy Greenway, the adoption of Boston's landmark green building zoning, the 10-year refurbishment of Fenway Park, the planning of the 1000-acre South Boston Waterfront Innovation District, and the implementation of Boston's \$700-million Convention Center and the Institute of Contemporary Art. In addition to undertaking and supervising many of the planning and design studies, Mr. Shen regularly participates in community meetings, which are essential to the success of any planning effort.

Mr. Shen is a graduate of Swarthmore College and has a Master of Architecture from MIT.



**Matthew J. Kiefer**  
**Partner**  
**Goulston & Storrs**

Matthew Kiefer is a partner in the Boston-based law firm of Goulston & Storrs, where he practices real estate development and land use law, with a particular focus on obtaining site control and approvals from public agencies for complex urban projects. These include market-oriented and affordable housing, commercial and mixed-use developments, and facilities and master plans for educational, cultural, and health-care institutions. He coordinates the firm's Green Practice group and is co-chair of its Medical, Educational and Cultural Institutions group. He also teaches in the Urban Planning program at the Harvard Graduate School of Design and has written on land use law and policy for *Architecture Boston*, *Boston College Environmental Affairs Law Review*, *University of Colorado Law Review*, *Harvard Design Magazine*, *Next American City*, *Urban Land*, and other publications. He is the President of Historic Boston, a non-profit redeveloper of historic buildings, and serves on the Board of Directors of the Municipal Research Bureau, the Emerald Necklace Conservancy, and the Boston Society of Architects, and on the Advisory Board of ULI Boston. He is a Fellow of the American College of Real Estate Lawyers and is listed in Chambers USA "America's Leading Business Lawyers," Best Lawyers in America, and Massachusetts Super Lawyers.



**Kathleen C. MacNeil, LEED AP**  
**Partner**  
**MDA Partners LLC**

Kathleen is currently a partner at MDA Partners LLC, a joint venture of MDA Partners (a Boston based developer) and Millennium Partners of New York. Kathy's work as development manager has included several downtown Boston projects including Millennium III, a new residential project currently under construction, the Ritz-Carlton Hotel and Towers, restoration of the former Ritz-Carlton (now the Taj), 10 St. James office tower, One Charles condominiums, and the rehabilitation of 179 Lincoln Street, a preservation award-winning restoration and a Silver Certified LEED office renovation in Boston's South Station area.



Kathy is a LEED Accredited Professional. She has her Massachusetts Construction Supervisor's License. She received a Master of Science in Real Estate Development from MIT Center for Real Estate in 1988. She also holds a Bachelor of Science degree from Wentworth Institute of Technology in Architectural Engineering, class of 1983.

**John Schmid, PE, LEED AP BD+C**  
**Associate and Senior Project Manager**  
**Nitsch Engineering**

John has 24 years of experience in civil engineering, including 18 years at Nitsch Engineering, where he is an Associate and shareholder. His expertise has focused on providing innovative civil engineering design services for commercial, residential, and recreational developments.

John's specialty is moving projects through the permitting process in the City of Boston. John's experience in the City — nearly 300 projects — has given him an in-depth understanding of the City's needs and requirements, and has allowed him to establish close relationships with the City's decision makers. In addition to his expertise in working with the Public Improvement Commission, Boston Conservation Commission, Boston Public Works Department, and the Boston Transportation Department, in 2005 John assisted the Boston Redevelopment Authority and the Boston Water and Sewer Commission in drafting the technical components of the City's new groundwater recharge regulations known as Article 32, Groundwater Conservation Overlay District.



John has been recognized by his peers for his expertise: in 2000 he won the Boston Society of Civil Engineers (BSCES) Bertram Berger Young Engineer Award, and in 2006 he won the BSCES Ralph Horne Award. John is an active member of ULI, is Co-Chair of the ACEC/MA Private Sector Committee, and is currently an Advisory Board Finance Committee Member for the Town of Hull. John also served as Chair of the Hull Planning Board, co-chair of the Hull Design Review Board, and was a Pack Leader for the Hull Cub Scouts earlier in his career.